

**APPENDIX A**

LDLSP PRIORITY	COUNCIL SERVICE OVERSIGHT
<p><b>1. Children and Young People</b>  <b>Councillor June Ashworth</b></p>	<p><i>Cultural Services</i></p>
<p><i>Priority 1</i>  <i>To increase the number of parents that received guidance and support in the district</i></p> <p>1. To develop a strategic and joined-up approach to the design and delivery of parenting support services</p>	
<p><i>Priority 2</i></p> <p><i>Increase the life chances, opportunities and outcomes for children and young people, allowing them to play a full and active part in the life of the Lancaster District.</i></p> <p>1. To address negative outcomes for 'children – looked after' and increase their achievement.</p> <p>2. To increase the number of cultural and leisure opportunities for children and young people in order to increase their participation in positive activities.</p> <p>3. To assist the Safety Thematic Group in meeting the target at reducing re-offending rates of young repeat offenders by providing targeted diversionary activities to young offenders.</p>	<p><i>Corporate Plan Key Actions:</i></p> <p>4.3 Implement Sports and Arts Project (works with targeted young people to divert them away from crime through free access to sports and arts facilities).</p> <p>5.2 Maintain children and young people participation in sports and physical activities.</p> <p>5.5 Implement Sports and Physical Activities Alliance (SPAA) projects.</p> <p>7.3 Deliver the Council's actions in the LDLSP's Children &amp; Young People Thematic Group Action Plan – Implement Lancaster City Council's own C&amp;YP action plan and maintain the range of opportunities for children and young people to take part in positive activities.</p>

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<p><b>2. The Economy</b> <b>Councillor Evelyn Archer</b></p>	<p><i>Economic Development &amp; Tourism</i></p>
<p><i>Priority</i></p> <p><i>Increase the economic opportunity in the whole district, facilitate access to our natural and built up environment and implement an integrated transport solution to bring the major urban centres in the district together</i></p> <ol style="list-style-type: none"> <li>1. To develop detailed Investment Strategies for each of the Vision themes.</li> <li>2. To establish and maintain management and delivery arrangements to ensure economic priorities for the District are achieved.</li> <li>3. Maximise employment and economic activity in the Knowledge Economy.</li> <li>4. Develop an M6 Heysham Employment Corridor where accessible economic opportunities will bring our communities together</li> <li>5. Regenerating and reinventing Morecambe as an attractive choice to live, work and visit by:</li> <li>6. Place shape Lancaster City and Riverside as a regionally significant visitor and shopping destination, a competitive employment destination with an outstanding waterfront.</li> <li>7. Develop Carnforth as a Northern Gateway to increase economic activity in rural areas and facilitate access to the natural environment.</li> </ol>	<p><i>Corporate Plan Key Actions:</i></p> <ol style="list-style-type: none"> <li>1.1 Develop and implement with partner organisations a sustainable economic regeneration programme for the District based upon the LDLSP Economy Thematic Group Economy Action Plan and our own Tourism Strategy.</li> <li>1.2 Complete Economic Investment Strategy by developing projects around each of the following 5 Vision Themes and apply for funding support for each. <ul style="list-style-type: none"> <li>▪ Knowledge Economy</li> <li>▪ Heysham to M6 Employment Corridor</li> <li>▪ Re-inventing Morecambe</li> <li>▪ Lancaster City and Riverside</li> <li>▪ Carnforth Northern Gateway</li> </ul> </li> </ol>

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<p><b>3. Education, Skills and Opportunities</b>  <b>Councillor Abbott Bryning</b></p>	
<p><i>Priority 1</i></p> <p><i>Increase the provision and opportunities for all people to self develop</i></p> <ol style="list-style-type: none"> <li>1. Increase family learning opportunities through engaging schools and community.</li> <li>2. Increase the numbers of people returning the learning</li> <li>3. Increase provision and innovatory opportunities for older people as learners and as resources for intergenerational learning.</li> <li>4. Improve the employability and work-related skills of the whole community to improve life chances.</li> <li>5. Increase the working age population qualified to at least Level 2 (equivalent to at least 5 GCSEs at grades A*-C) or higher.</li> <li>6. Increase the working age population qualified to at least Level 4 (Higher National Certificate, Higher National Diploma, University Degree) or higher.</li> </ol>	<p><i>Corporate Plan Key Actions:</i></p> <p>1.3 Deliver the council's actions in the LDLSP's Education, Skills, and Opportunities Thematic Group Action plan</p> <ul style="list-style-type: none"> <li>▪ Prepare Local Employment Skills Plan</li> <li>▪ Develop Employer Engagement Action Plan</li> <li>▪ Prepare (workless groups and individuals) Outreach and Engagement Action Plans</li> </ul>
<p><i>Priority 2</i></p> <p><i>Engage NEETS young people and those who are workless on a long term basis in developing work related skills.</i></p> <ol style="list-style-type: none"> <li>1. Reduce the number of working age people claiming out of work benefits.</li> <li>2. Reduce number of 16-18 year olds who are not in education, training or employment (NEET).</li> </ol>	

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<p><b>4. Health &amp; Wellbeing</b>  <b>Councillor David Kerr</b></p>	<p><i>Council Housing</i>  <i>Health &amp; Strategic Housing</i></p>
<p><i>Priority 1</i></p> <p><i>Reduce health and wellbeing inequalities.</i></p> <p>1. Reduce the difference in life expectancy between the best and worst areas in the Lancaster District.</p>	<p>5.1 Deliver the Council's actions in the LDLSP's Health and Well Being Thematic Group Action Plan.</p>
<p><i>Priority 2</i></p> <p><i>Reduce premature deaths attributed to lifestyle choices</i></p> <p>1. Reduce the number of people dying below the age of 75 from circulatory disease and cancer.</p>	
<p><i>Priority 3</i></p> <p><i>Reduce alcohol related harm</i></p> <p>1. Increase alcohol awareness within the District.</p> <p>2. Reduce the rate of alcohol related crime, disorder and antisocial behaviour.</p> <p>3. Reduce the level of alcohol related health problems, injuries and accidents.</p> <p>4. Work with local organisations and the business community to reduce economic and financial costs caused by alcohol misuse.</p>	

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<p><b>4. Health &amp; Wellbeing cont....</b></p>	<p><i>Council Housing Health &amp; Strategic Housing</i></p>
<p><i>Priority 4</i></p> <p><i>Increase the proportion of people who have a decent, affordable, warm, safe home.</i></p> <ol style="list-style-type: none"> <li>1. To balance the housing market to meet customer needs focusing on the supply of good quality affordable housing and improving the condition of accommodation across the District.</li> <li>2. Reduce the number of households living in fuel poverty.</li> <li>3. Prevent homelessness, repeat homelessness and the need to use temporary and emergency accommodation by improving access to advice and support.</li> </ol>	<p><i>Corporate Plan Key Actions:</i></p> <p>3.5 Improve the energy efficiency of our council housing stock.</p> <p>6.1 Deliver the council's actions in the LDLSP's Health &amp; Well Being Thematic Group action plan - Provide affordable housing in accordance with the Housing Strategy and Local Development Framework.</p> <p>6.2 Reduce the number of households living in temporary accommodation.</p> <p>6.3 Refresh Housing Strategy 2009-2012.</p> <p>6.4 Implement Homeless Strategy Action Plan - Reduce the levels of homelessness within the district.</p> <p>6.5 Deliver 2009/10 council housing Capital programme.</p>
<p><i>Priority 5</i></p> <p><i>Increase the proportion of people who can access appropriate finances, resources and advice in order to meet their essential needs</i></p> <ol style="list-style-type: none"> <li>1. Increase awareness of advice and support services which provide access to finances and resources.</li> </ol>	

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<p><b>5. The Environment</b> <b>Councillor Jon Barry</b></p>	<p><i>City Council (Direct) Services</i></p>
<p><i>Priority 1</i></p> <p><i>To reduce our impact on and adapt to the consequences of climate change.</i></p> <ol style="list-style-type: none"> <li>1. Make us less vulnerable to the consequences of climate change, (including flooding) and ensure that we can respond to major incidents. We will do this by making sure that our LDLSP partners' strategies for emergency response and the way we manage our services and our flood defences are in line with current and emerging best practice.</li> <li>2. Reduce the greenhouse gas emissions we emit, the energy we use and the waste we produce by ensuring that all LDLSP partners have effective and comprehensive strategies in place to reduce the harmful impact of their carbon emissions.</li> <li>3. Achieve new development which is more sustainable and which minimises environmental harm.</li> </ol>	<p><i>Corporate Plan Key Actions:</i></p> <ol style="list-style-type: none"> <li>3.1 Deliver the Council's actions in the LDLSP's Environment Thematic Group Action Plan.</li> <li>3.2 Implement the Council's In House Climate Strategy.</li> <li>3.3 Promote energy efficiency initiatives for local homeowners (specifically Strategic Housing initiatives).</li> <li>3.4 Improve the energy efficiency of our public buildings.</li> </ol>
<p><i>Priority 2</i></p> <p><i>Protect and improve air, water and land quality and use resources sustainably with due regard to the interests of the wider community and the environment.</i></p> <ol style="list-style-type: none"> <li>1. Improve the way in which we manage our rural landscapes by caring for our rural landscapes in a more sustainable way.</li> <li>2. Improve air quality and reduce air pollution by ensuring that air quality management strategies are in place in the district where needed.</li> </ol>	<ol style="list-style-type: none"> <li>3.6 Develop Management Plans for the district's AONB's.</li> <li>5.4 Prepare effective air quality solutions through implementation of the LSP Environment thematic group Stage 2 action plans for air quality.</li> </ol>

LDLSP PRIORITY	COUNCIL SERVICE OVERSIGHT
<p><b>5. The Environment cont.....</b></p>	<p><i>City Council (Direct) Services</i></p>
<p>3. Reduce the impact of waste on the environment by promoting waste reduction, re-using waste, recycling and composting.</p>	<p>2.1 Deliver the Council's actions in the LDLSP's Environment Thematic Group Action plan.</p> <p>2.2. Maintain the cleanliness of our streets and public spaces through a combination of education, enforcement and service delivery.</p> <p>2.3 Work with other organisations / stakeholders to deliver joint projects - Clean Sweep and Street Pride initiatives.</p> <p>2.4 Implement Lancashire Waste Strategy by :-</p> <ul style="list-style-type: none"> <li>• Introducing food waste recycling in 20010/11</li> <li>• offering commercial waste recycling</li> <li>• using education and enforcement to increase domestic waste recycling</li> </ul> <p>increasing the amount of cleansing waster recycled.</p>
<p><i>Priority 3</i></p> <p><i>Promote and enhance sustainable forms of transport and reduce private car use in urban areas throughout the District.</i></p> <p>1. Reduce vehicle traffic and deliver better public transport and cycling and walking routes.</p> <p>2. Increase the number of people cycling in the District by implementing the Cycling Demonstration Town project.</p> <p>3. Reduce commuting and business travel by car by ensuring that a significant number of major employers have effective travel plans in place.</p>	<p>5.3 Implement Cycling Demonstration Town programme.</p>

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<p><b>6. Safety</b> <b>Councillor Eileen Blamire</b></p>	<p><i>Corporate Strategy</i> <i>Planning Policy</i></p>
<p><i>Priority 1</i></p> <p><i>Reduce crime, disorder and antisocial behaviour.</i></p> <ol style="list-style-type: none"> <li>1. Reduce criminal damage.</li> <li>2. Reduce incidences of violent crime.</li> <li>3. Reduce the 'assault with less serious injury' crime rate.</li> <li>4. Reduce incidences of house burglaries, personal and business robberies and vehicle theft.</li> <li>5. Improve Lancaster District as a place with low levels of antisocial behaviour.</li> <li>6. Improve Lancaster District as a place with low levels of drunk or rowdy behaviour as a problem.</li> <li>7. Reduce re-offending rates of persistent young and adult offenders.</li> </ol>	<p><i>Corporate Plan Key Actions:</i></p> <p>4.1 Deliver the Council's actions in the LDLSP's Community Safety Thematic Group Action Plan.</p> <p>4.2 Deliver the Council's actions in the LDLSP's Valuing People Thematic Group (part).</p>
<p><i>Priority 2</i></p> <p><i>Improve Lancaster District as a safe place to live, work and travel</i></p> <ol style="list-style-type: none"> <li>1. To reduce all accidents in the District.</li> <li>2. To reduce the number of fires which involve property or human injury.</li> <li>3. Reduce the number of people killed or seriously injured in road traffic accidents.</li> <li>4. Improve levels of satisfaction with the way the Police and local Council deal with antisocial behaviour.</li> </ol>	



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<p><b>6. Safety cont.....</b></p>	<p><i>Corporate Strategy</i></p>
<p><i>Priority 3</i></p> <p><i>Reduce the harm caused by drug misuse.</i></p> <ol style="list-style-type: none"> <li>1. Increase the number of drug users in effective treatment.</li> <li>2. Reduce the number of people who believe that drug use or dealing is a problem in our District.</li> </ol>	
<p><i>Priority 4</i></p> <p><i>Reduce the harm caused by domestic abuse.</i></p> <ol style="list-style-type: none"> <li>1. Increase the number of cases (brought against perpetrators) achieving successful outcomes at court.</li> </ol>	

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<p><b>7. Valuing People</b> <b>Councillor Jane Fletcher</b></p>	
<p><i>Priority 1</i></p> <p><i>Improve community cohesion, a sense of belonging and taking part by promoting positive relationships between the diverse and emerging communities and groups in the Lancaster District.</i></p> <p>1. Improve Lancaster District as a place that celebrates diversity, welcomes newcomers and promotes positive relationships between the district's diverse communities and groups.</p> <p>2. Reduce the harm caused by prejudice and discrimination.</p>	<p><i>Corporate Plan Key Actions:</i></p> <p>7.1 Deliver the Council's actions in the LDLSP's Valuing People Thematic Group Action Plan – develop and implement a Community Cohesion Strategy.</p> <p><i>Corporate Plan – Corporate Health Performance Indicator</i></p> <p>CH9. Level of Equality Standard for Local Government.</p>
<p><i>Priority 2</i></p> <p><i>Increase the resources available to the voluntary, community and faith sector in order to strengthen community engagement and enable the sector to act as advocates for and service providers to our local communities.</i></p> <p>1. To ensure that resources are focused on areas of the voluntary, community and faith sector that need the support.</p>	

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<p><b>7. Valuing People cont.....</b></p>	
<p><i>Priority 3</i></p> <p><i>Enable older people within the Lancaster District to contribute to all aspects of life, both economic and social and to receive support when needed.</i></p>	
<ol style="list-style-type: none"> <li>1. Reduce feelings of social isolation and increase older people's engagement in community life.</li> <li>2. Increase the financial security of older and vulnerable people.</li> <li>3. Increase the number of older and vulnerable people remaining in paid employment.</li> <li>4. Promote a culture of prevention and early intervention during the strategic planning of services for older and vulnerable people.</li> <li>5. Reduce the number of older and vulnerable people moving into long term residential care by ensuring that those people who plan services for them ensure that help and advice is provided early.</li> </ol>	
<p><i>Priority 4</i></p> <p><i>Increase effective support and guidance for all carers.</i></p> <ol style="list-style-type: none"> <li>1. Increase the number of carers receiving guidance and support in the District.</li> </ol>	

	<b>COUNCIL SERVICE OVERSIGHT</b>
<b>8. Finance</b> <b>Councillor Malcolm Thomas</b>	<i>Financial Services</i> <i>Property Services</i>
Revenue Budget Capital Programme Capital Assets Efficiency Targets	<p><i>Corporate Plan – Corporate Health Performance Indicators</i></p> <p>CH1. Keep the city Council element of Council Tax increases to acceptable levels being 4% or less in 2009/10 and in 2010/11 and 2011/12.</p> <p>CH2. NI179 – Value for money – total net value of ongoing cash releasing value for money gains (Efficiency/MTFS targets).</p> <p>CH3. % of property marketed to achieve asset sales to generate agreed capital receipts.</p> <p>CH10. Use of Resources judgements. Assess targets following 2008/09 judgement.</p>

	<b>COUNCIL SERVICE OVERSIGHT</b>																								
<b>9. Internal Councillor Roger Mace</b>	<i>Information &amp; Customer Services Legal &amp; HR Revenue Services Democratic Services</i>																								
Information technology and customer services	<i>Corporate Plan – Corporate Health Performance Indicators</i>																								
Revenues and Benefits	CH4. % of services where initial access via Customer Service Centres can be either face to face, telephone or web - 2009/10 40%.																								
Democratic, Legal, Licensing and HR Services	CH5. NI14 – Avoidable contact – reduce from 52% (2008/09) to 40% (2009/10).  CH8. Reduce the number of days lost to sickness absence from 9.98 (2007/08) to 9.50 (2009/10).  Income collection CH12. - % of in year Council Tax collected <table border="0"> <tr> <td>2009/10</td> <td>96.6%</td> </tr> <tr> <td>2010/11</td> <td>96.8%</td> </tr> <tr> <td>2011/12</td> <td>97.0%</td> </tr> </table> CH13. - % of NNDR collected <table border="0"> <tr> <td>2009/10</td> <td>98.0%</td> </tr> <tr> <td>2010/11</td> <td>98.4%</td> </tr> <tr> <td>2011/12</td> <td>98.5%</td> </tr> </table> CH14. NI180 – Changes to Housing Benefit/Council Tax Benefit entitlements within the year: <table border="0"> <tr> <td>2009/10</td> <td>12,500</td> </tr> <tr> <td>2010/11</td> <td>12,600</td> </tr> <tr> <td>2011/12</td> <td>12,700</td> </tr> </table> CH15. NI181 – Time taken to process Housing Benefit/Council Tax Benefit new claims and change events: <table border="0"> <tr> <td>2009/10</td> <td>14 days</td> </tr> <tr> <td>2010/11</td> <td>14 days</td> </tr> <tr> <td>2011/12</td> <td>14 days</td> </tr> </table>	2009/10	96.6%	2010/11	96.8%	2011/12	97.0%	2009/10	98.0%	2010/11	98.4%	2011/12	98.5%	2009/10	12,500	2010/11	12,600	2011/12	12,700	2009/10	14 days	2010/11	14 days	2011/12	14 days
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<p><b>10. Leader</b> <b>Councillor Stuart Langhorn</b></p>	
<p>Relationships with other Councils</p> <p>Community Planning (Lancaster District LSP)</p> <p>Community engagement and consultation</p> <p>Neighbourhood Management/Community Leadership</p> <p>Performance Management</p>	<p><i>Corporate Plan – Corporate Health Performance Indicators</i></p> <p>CH6. % of residents rate their local area as a very good or fairly good place to live – baseline and target to be established from Place Survey.</p> <p>CH7. % of residents agree that the City Council provides value for money (Place Survey).</p> <p>Maintain Level 1 of the Member Development Charter.</p> <p><i>Corporate Plan Key Actions:</i></p> <p>7.2 Support the LDLSP’s development of a Community Engagement Framework for the district where this is a priority for the Council.</p> <p>7.4 Continue to work with Lancashire County Council and the district’s parish and town councils to ensure the three tiers of local government work more effectively (includes development of a district Parish Charter).</p>